



**Henry Mallari-D'Auria**<sup>CFA</sup>  
Lead Portfolio Manager



**Micky J. Jagirdar**  
Portfolio Manager



**Vivian Lubrano**  
Portfolio Manager

## Firm Facts

- Founded in **1983** by John W. Rogers, Jr.
- Headquartered in **Chicago**, with offices in **New York** and **San Francisco**
- \$13.5 billion** in Assets Under Management\*
- 95.4%** owned by employees and board members

## Our Patient Investment Philosophy

### Active Patience

We take the long-term view.

### Independent Thinking

We invest to our convictions, not to benchmarks.

### Focused Expertise

We specialize in bottom-up, fundamental research.

### Bold Teamwork

We work collaboratively with a shared commitment to excellence.

## Our Value Approach

- Prioritize research using fundamental, quantitative, and country analysis.
- Seeks to own mispriced companies with discernable investment catalysts, offering attractive long-term earnings power.
- Strives to deliver favorable upside and downside participation.
- Aims to build concentrated, high conviction portfolios.



## Summary

<b>OBJECTIVE</b>	Long-term Capital Appreciation
<b>INVESTMENT STYLE</b>	Global All Cap Value
<b>INDEX</b>	MSCI ACWI Net Index
<b>INCEPTION DATE</b>	December 31, 2011
<b>TOTAL STRATEGY ASSETS</b>	\$1.8 billion

## Performance<sup>1</sup> (%)

	QTD	YTD	1-Year	Annualized			
				3-Year	5-Year	10-Year	Since Inception
Gross of Fees	8.09	14.87	19.17	12.28	11.39	8.60	10.00
Net of Fees	7.94	14.56	18.53	11.70	10.83	8.07	9.38
MSCI ACWI Net Index <sup>2</sup>	11.53	10.05	16.17	17.34	13.65	9.99	10.72
<b>Additional Indexes</b>							
MSCI ACWI Value Net Index <sup>2</sup>	5.84	10.88	15.62	13.14	12.99	7.30	8.36

## Statistics<sup>3</sup>

	Standard Deviation	Beta	Tracking Error	Information Ratio	Upside Capture	Downside Capture
Ariel Global	11.51	0.75	5.90	-0.12	82.50	75.27
MSCI ACWI Net Index	13.84	-	-	-	-	-

Since Inception through June 30, 2025.

\*Assets under management include \$1.48 billion for Ariel Alternatives, a subsidiary of Ariel Investments, which reflects aggregate commitments and excludes fund specific leverage. Total strategy assets include all accounts and investment funds employing the strategy. All other information presented is for the Ariel Global Composite and its representative account. <sup>1</sup>**Investments in non-U.S. securities may underperform and may be more volatile than comparable U.S. stocks because of the risks involving non-U.S. economies, markets, political systems, regulatory standards, currencies and taxes. The use of currency derivatives and exchange-traded funds (ETFs) may increase investment losses and expenses, and create more volatility. Investments in emerging markets present additional risks, such as difficulties in selling on a timely basis and at an acceptable price. The intrinsic value of the stocks in which the portfolio invests may never be recognized by the broader market. The portfolio is often concentrated in fewer sectors than its benchmarks, and its performance may suffer if these sectors underperform the overall stock market. Investing in equity stocks is risky and subject to the volatility of the markets. Past performance does not guarantee future results.** Current performance may be lower or higher than the performance data quoted. Performance results may be preliminary, are net of transaction costs and reflect the reinvestment of dividends and other earnings. Ariel Composite Net of Fees returns are calculated by deducting: (1) for the period from inception to December 31, 2013, the maximum advisory fee in effect for the respective period, applied on a monthly basis; and (2) for the period from January 1, 2014 onwards, the actual monthly advisory fee (on an asset-weighted basis) accrued for the accounts in the composite, using the fee rates in place as of the most recent calendar quarter-end. Gross returns do not reflect the deduction of advisory fees. Client returns will be reduced by advisory fees and such other expenses as may be incurred in the management of the account. Advisory fees are described in Part 2 of Ariel's Form ADV. Returns assume the reinvestment of dividends and other earnings. <sup>2</sup>**The MSCI ACWI (All Country World Index) Index** is an equity index of large and mid-cap representation across 23 Developed Markets (DM) and 24 Emerging Markets (EM) countries. Inception of this benchmark was January 1, 2001. **The MSCI ACWI Value Index** captures large and mid-cap securities exhibiting overall value style characteristics across 23 Developed Markets countries and 24 Emerging Markets (EM) countries. Inception date of this benchmark was December 8, 1997. All MSCI Index net returns reflect the reinvestment of income and other earnings, including the dividends net of the maximum withholding tax applicable to non-resident institutional investors that do not benefit from double taxation treaties. MSCI uses the maximum tax rate applicable to institutional investors, as determined by the company's country of incorporation. MSCI makes no express or implied warranties or representations and shall have no liability whatsoever with respect to any MSCI data contained herein. The MSCI data may not be further redistributed or used to create indices or financial products. This report is not approved or produced by MSCI. <sup>3</sup>Definitions for the metrics below are detailed on page 2 under the section entitled Quantitative Measures.

## Characteristics

	Ariel Global	MSCI ACWI Net Index
Number of Holdings	53	2,528
Price to Book	1.72	3.21
Forward Price/Earnings	12.38	18.60
Return on Equity (%)	15.63	22.22
Dividend Yield	2.85	1.78
Active Share (%)	91.63	–

## Sector Weightings<sup>1</sup> (%)

	Ending Weight	MSCI ACWI Net Index
Information Technology	22.23	25.93
Financials	17.02	17.84
Health Care	13.98	8.87
Consumer Discretionary	12.51	10.39
Communication Services	10.86	8.60
Industrials	9.93	10.92
Utilities	6.48	2.62
Consumer Staples	4.66	5.83
Real Estate	1.76	1.96
Other	0.29	0.00
Cash	0.28	0.00
Energy	0.00	3.56
Materials	0.00	3.48

## Top Country Exposure<sup>2</sup> (%)

	Ending Weight	MSCI ACWI Net Index
United States	35.66	64.37
France	11.87	2.48
Germany	10.88	2.32
Japan	9.50	4.87
United Kingdom	4.96	3.27
Taiwan	4.77	1.97
Spain	3.99	0.74
China	3.07	2.96
Italy	3.00	0.70
South Korea	2.28	1.12
<b>EM Exposure</b>	<b>14.32</b>	<b>10.43</b>

## Top 10 Positions<sup>3</sup> (%)

	Ending Weight
1 Microsoft Corporation	6.15
2 CVS Health Corporation	4.40
3 Siemens AG	4.17
4 Fresenius Medical Care AG	3.70
5 Orange SA	3.65
6 Taiwan Semiconductor Manufacturing Company, Ltd.	3.64
7 Publicis Groupe SA	3.43
8 Tesco plc	2.97
9 Redeia Corp SA	2.95
10 Verizon Communications, Inc.	2.77
<b>Total</b>	<b>37.83</b>

## Contributors and Detractors<sup>3</sup> (%)

Top Five Relative Contributors	GICS Sector	Average Weight	Total Return	Currency Effect	Total Effect
Tesco plc	Consumer Staples	3.37	31.54	0.16	0.68
Lasertec Corporation	Information Technology	1.51	61.61	-0.02	0.68
SK Hynix, Inc.	Information Technology	1.29	67.08	0.09	0.68
KB Financial Group, Inc.	Financials	1.40	54.35	0.11	0.51
Taiwan Semiconductor Manufacturing Company, Ltd.	Information Technology	3.14	32.85	0.26	0.43
Bottom Five Relative Detractors					
JD.com, Inc.	Consumer Discretionary	2.57	-18.74	-0.08	-1.06
China Mengniu Dairy Company, Ltd.	Consumer Staples	1.52	-14.61	-0.05	-0.67
Sanofi	Health Care	2.84	-9.52	0.16	-0.65
Verizon Communications, Inc.	Communication Services	3.30	-3.55	-0.07	-0.49
Check Point Software Technologies, Ltd.	Information Technology	2.99	-2.93	-0.07	-0.44

Source: FactSet. <sup>1</sup>Holdings categorized according to the MSCI Global Industry Classification Standard (GICS). Holdings not classified by GICS categorized according to FactSet. <sup>2</sup>Holdings categorized according to MSCI Country and at the discretion of the Advisor. <sup>3</sup>Holdings of the same issuer aggregated and if held as depositary receipts it is not so specified. The portfolio's Top 10 Positions ranked by issuer Ending Weight. Contributors and Detractors ranked by issuer Total Effect (%). Total Effect (%) represents the opportunity cost of the investment decisions in a portfolio relative to the overall benchmark. Holdings of the same issuer are aggregated and may include depositary receipts. The holdings shown do not represent all of the securities purchased, sold or recommended for investors.

**Quantitative Measures:** **Standard Deviation** is a statistical measure of the volatility of the portfolio's returns. **Beta** measures the portfolio's risk relative to the benchmark. **Tracking Error** is an active risk measure that represents the standard deviation of the excess returns between the portfolio and the index since inception. **Information Ratio** is the ratio of annualized residual return to residual risk. **Upside / Downside Capture** is the measure of the portfolio's performance in both up and down markets relative to the benchmark. **Ending Weight** is the value of the holding relative to the portfolio's total assets as of the report date. **Average Weight** is the average value of the holding relative to the portfolio's total assets over the period. **Price to Book** is a valuation measure that represents the price divided by the book value per share. Holdings are summarized using harmonic average. **Forward Price/Earnings Ratio** is a valuation measure that represents the price at quarter end divided by the mean earnings per share (EPS) consensus estimate for the next twelve months as of the run date. The holdings are summarized at the portfolio level using weighted harmonic average and exclude negative earnings. **Return on Equity** is a profitability measure that represents return on average total equity for the period. Holdings are summarized at the portfolio level using weighted average. **Dividend Yield** is the aggregate weighted average of the portfolio's equity holdings and their respective dividend yield. Dividend Yield shown does not represent any actual yield of the strategy, does not in any way represent the portfolio's total return, and does not reflect the deduction of strategy expenses. **Active Share** measures the degree the portfolio deviates from the benchmark. The sectors shown for the Global strategies are the Global Industry Classification Standard ("GICS"). GICS was developed by and is the exclusive property and service mark of MSCI Inc. and Standard & Poor's (S&P), a division of The McGraw Hill Companies, Inc. GICS is licensed for use by Ariel Investments, LLC. Neither MSCI, S&P nor any third party involved in making or compiling GICS or any GICS classifications makes any express or implied warranties or representations with respect to such standard or classification (or the results to be obtained by the use thereof), and all such parties hereby expressly disclaim all warranties of originality, accuracy, completeness, merchantability and fitness for a particular purpose with respect to any such standard or classification. Without limiting any of the foregoing, in no event shall MSCI, S&P, any of their affiliates or any third party involved in making or compiling the GICS or any GICS classifications have any liability for any direct, indirect, special, punitive, consequential or any other damages (including lost profits) even if notified of the possibility of such damages.

# Our Performance Attribution

Ariel Global — By Country

For the Quarter Ended June 30, 2025

Ariel Global (%)				MSCI ACWI Net Index (%)			Attribution (%)			
Country	Average Weight	Total Return	Contribution to Return	Average Weight	Total Return	Contribution to Return	Allocation Effect (Local)	Selection Effect (Local)	Total Currency Effect	Total Effect
Africa/Mideast	4.76	1.33	0.07	1.28	8.15	0.10	-0.06	-0.25	-0.11	-0.42
Congo, Democratic Republic	0.00	0.00	0.00	0.01	-11.70	0.00	0.00	0.00	0.00	0.00
Egypt	0.00	0.00	0.00	0.01	4.91	0.00	0.00	0.00	0.00	0.00
Israel	2.99	-2.93	-0.13	0.22	22.13	0.05	0.23	-0.62	-0.08	-0.47
Kuwait	0.00	0.00	0.00	0.08	8.16	0.01	0.00	0.00	0.00	0.00
Qatar	0.00	0.00	0.00	0.08	5.47	0.00	0.00	0.00	0.00	0.01
Saudi Arabia	0.00	0.00	0.00	0.39	-5.09	-0.03	0.06	0.00	0.01	0.07
South Africa	0.00	0.00	0.00	0.33	13.62	0.05	0.00	0.00	-0.01	0.00
United Arab Emirates	1.77	10.26	0.20	0.15	15.17	0.02	0.09	-0.09	-0.03	-0.03
Zambia	0.00	0.00	0.00	0.01	31.86	0.00	0.00	0.00	0.00	0.00
Asia/Pacific Ex Japan	12.25	10.49	1.26	10.76	12.81	1.25	0.05	-0.55	0.32	-0.18
Australia	0.00	0.00	0.00	1.55	15.06	0.23	0.00	0.00	-0.05	-0.04
China	4.10	-23.30	-1.22	3.08	2.01	0.00	-0.02	-1.37	-0.05	-1.44
Hong Kong	0.00	0.00	0.00	0.44	15.80	0.06	-0.03	0.00	0.01	-0.02
India	0.00	0.00	0.00	1.94	9.22	0.18	0.00	0.00	0.05	0.04
Indonesia	1.06	6.04	0.07	0.13	8.03	0.01	-0.03	-0.02	0.00	-0.05
Malaysia	0.00	0.00	0.00	0.14	6.69	0.01	0.01	0.00	-0.01	0.01
New Zealand	0.00	0.00	0.00	0.04	9.92	0.00	0.00	0.00	0.00	0.00
Philippines	0.00	0.00	0.00	0.05	5.28	0.00	0.00	0.00	0.00	0.00
Singapore	0.00	0.00	0.00	0.39	9.90	0.03	0.02	0.00	-0.01	0.01
South Korea	3.38	56.91	1.53	1.00	32.71	0.30	0.23	0.60	0.19	1.02

Source: FactSet. Performance data quoted represents past performance and does not guarantee future results. Current performance may be lower or higher than the performance data quoted. Holdings are categorized according to MSCI Country and the discretion of the Advisor. The portfolio return for each category reflects the returns of the stocks in the category before the deduction of fees, charges, transaction costs or other expenses. Total portfolio return shown may be slightly different than reported returns for the period.

# Our Performance Attribution

Ariel Global — By Country

For the Quarter Ended June 30, 2025

Ariel Global (%)				MSCI ACWI Net Index (%)			Attribution (%)			
Country	Average Weight	Total Return	Contribution to Return	Average Weight	Total Return	Contribution to Return	Allocation Effect (Local)	Selection Effect (Local)	Total Currency Effect	Total Effect
Taiwan	3.72	28.37	0.88	1.87	26.09	0.42	0.04	0.04	0.18	0.26
Thailand	0.00	0.00	0.00	0.12	0.42	0.00	0.02	0.00	0.00	0.01
Currency Forward	-0.88	-3.69	-2.06	0.00	0.00	0.00	0.07	0.00	-2.05	-1.98
Currency Forward	-0.88	-3.69	-2.06	0.00	0.00	0.00	0.07	0.00	-2.05	-1.98
Europe	38.68	13.38	4.78	15.44	11.47	1.74	-1.60	0.71	1.45	0.56
Austria	1.19	32.25	0.17	0.05	21.92	0.01	-0.06	0.09	0.09	0.12
Belgium	0.12	-11.17	-0.16	0.23	10.30	0.02	-0.05	-0.04	0.01	-0.08
Czech Republic	0.00	0.00	0.00	0.02	16.30	0.00	0.00	0.00	0.00	0.00
Denmark	0.00	0.00	0.00	0.54	7.45	0.04	0.06	0.00	-0.04	0.02
Finland	0.00	0.00	0.00	0.24	15.26	0.04	0.01	0.00	-0.02	-0.01
France	12.34	9.64	1.05	2.58	9.25	0.23	-0.94	0.01	0.64	-0.29
Germany	12.07	17.45	2.30	2.35	16.28	0.38	-0.16	0.28	0.61	0.73
Greece	0.00	0.00	0.00	0.06	29.59	0.02	-0.01	0.00	0.00	-0.01
Hungary	0.98	-21.91	-0.18	0.03	20.96	0.01	0.02	-0.40	0.04	-0.34
Ireland	0.00	0.00	0.00	0.08	16.65	0.01	0.00	0.00	-0.01	0.00
Italy	2.53	9.74	0.21	0.71	15.37	0.11	-0.07	-0.14	0.15	-0.06
Netherlands	0.00	0.00	0.00	1.04	18.25	0.19	0.00	0.00	-0.07	-0.06
Norway	0.00	0.00	0.00	0.14	9.06	0.01	0.01	0.00	0.00	0.00
Poland	0.00	0.00	0.00	0.11	15.81	0.02	0.00	0.00	-0.01	0.00
Portugal	0.00	0.00	0.00	0.04	23.76	0.01	0.00	0.00	0.00	0.00
Spain	3.91	10.16	0.38	0.74	16.85	0.12	-0.08	-0.34	0.19	-0.22
Sweden	0.00	0.00	0.00	0.83	10.36	0.09	0.03	0.00	-0.02	0.01

Source: FactSet. Performance data quoted represents past performance and does not guarantee future results. Current performance may be lower or higher than the performance data quoted. Holdings are categorized according to MSCI Country and the discretion of the Advisor. The portfolio return for each category reflects the returns of the stocks in the category before the deduction of fees, charges, transaction costs or other expenses. Total portfolio return shown may be slightly different than reported returns for the period.

# Our Performance Attribution

Ariel Global — By Country

For the Quarter Ended June 30, 2025

Ariel Global (%)			MSCI ACWI Net Index (%)			Attribution (%)				
Country	Average Weight	Total Return	Contribution to Return	Average Weight	Total Return	Contribution to Return	Allocation Effect (Local)	Selection Effect (Local)	Total Currency Effect	Total Effect
Switzerland	0.00	0.00	0.00	2.23	7.53	0.17	0.30	0.00	-0.21	0.09
Turkey	0.00	0.00	0.00	0.06	2.91	0.00	0.00	0.00	0.00	0.01
United Kingdom	5.54	21.94	1.01	3.38	8.72	0.28	-0.19	0.77	0.08	0.66
Funds	0.13	-7.84	-0.01	0.00	0.00	0.00	0.00	0.00	-0.01	-0.01
Funds	0.13	-7.84	-0.01	0.00	0.00	0.00	0.00	0.00	-0.01	-0.01
Japan	8.47	22.62	1.85	4.93	11.36	0.56	0.01	0.78	0.04	0.84
Japan	8.47	22.62	1.85	4.93	11.36	0.56	0.01	0.78	0.04	0.84
Latin America	1.00	26.80	0.26	0.77	15.37	0.12	0.00	0.15	-0.04	0.11
Brazil	0.00	0.00	0.00	0.46	13.30	0.06	0.00	0.00	-0.01	-0.01
Chile	0.00	0.00	0.00	0.06	13.12	0.01	0.00	0.00	0.00	0.00
Colombia	0.00	0.00	0.00	0.01	12.44	0.00	0.00	0.00	0.00	0.00
Mexico	0.00	0.00	0.00	0.21	20.53	0.04	0.00	0.00	-0.01	-0.02
Peru	1.00	26.80	0.26	0.03	18.75	0.01	0.08	0.08	-0.02	0.14
North America	34.58	5.19	1.98	66.82	11.37	7.76	-0.61	-2.04	0.52	-2.13
Canada	2.21	12.74	0.24	2.84	14.15	0.40	-0.03	-0.05	-0.14	-0.21
United States	32.37	5.13	1.74	63.98	11.25	7.35	-0.65	-1.93	0.66	-1.92
Cash	1.00	1.65	0.02	0.00	0.00	0.00	-0.14	0.00	-0.02	-0.16
Total	100.00	8.14	8.14	100.00	11.53	11.53	-2.28	-1.20	0.09	-3.38

Source: FactSet. Performance data quoted represents past performance and does not guarantee future results. Current performance may be lower or higher than the performance data quoted. Holdings are categorized according to MSCI Country and the discretion of the Advisor. The portfolio return for each category reflects the returns of the stocks in the category before the deduction of fees, charges, transaction costs or other expenses. Total portfolio return shown may be slightly different than reported returns for the period.

# Our Performance Attribution

Ariel Global — By Sector

For the Quarter Ended June 30, 2025

Ariel Global (%)				MSCI ACWI Net Index (%)			Attribution (%)			
GICS Sector	Average Weight	Total Return	Contribution to Return	Average Weight	Total Return	Contribution to Return	Allocation Effect (Local)	Selection Effect (Local)	Total Currency Effect	Total Effect
Energy	0.00	0.00	0.00	3.73	-3.76	-0.25	0.63	0.00	0.00	0.63
Consumer Staples	4.89	13.71	0.69	6.27	3.47	0.24	0.02	0.42	0.08	0.52
Financials	18.09	15.26	1.70	17.91	10.42	1.88	-0.20	0.23	0.39	0.42
Materials	0.00	0.00	0.00	3.59	6.30	0.22	0.25	0.00	-0.06	0.19
Real Estate	1.77	10.26	0.20	2.07	3.47	0.07	0.02	0.14	-0.02	0.14
Funds	0.13	-7.84	-0.01	0.00	0.00	0.00	0.00	0.00	-0.01	-0.01
Health Care	15.12	0.88	0.13	9.53	-3.69	-0.52	-0.95	0.55	0.25	-0.16
Information Technology	19.58	24.66	4.90	24.37	23.29	5.58	-0.54	-0.13	0.51	-0.16
Cash	1.00	1.65	0.02	0.00	0.00	0.00	-0.14	0.00	-0.02	-0.16
Utilities	7.52	6.68	0.57	2.71	8.08	0.22	-0.18	-0.19	0.11	-0.27
Communication Services	9.98	10.91	1.17	8.35	17.77	1.47	0.09	-1.17	0.44	-0.64
Industrials	8.49	4.70	0.61	10.84	15.31	1.66	-0.04	-1.11	0.25	-0.90
Consumer Discretionary	14.31	2.66	0.23	10.63	8.71	0.95	-0.11	-1.13	0.24	-1.00
Currency Forward	-0.88	-3.69	-2.06	0.00	0.00	0.00	0.07	0.00	-2.05	-1.98
Total	100.00	8.14	8.14	100.00	11.53	11.53	-1.08	-2.40	0.09	-3.38

Source: FactSet. Total Return (%) does not represent the performance of the Composite for the period. The portfolio holdings are of a representative account and not reflective of the portfolio holdings of the Composite, of clients as a whole, or of the strategy. The representative account was selected because it has no client-imposed restrictions and minimal planned contributions and withdrawals. The portfolio holdings would differ from those of another client account if different client-imposed restrictions were applied, and also may vary from other differences such as cash flow. Holdings are categorized according to the MSCI Global Industry Classification Standard (GICS). Holdings not classified by GICS are categorized according to FactSet. The portfolio return for each category reflects the percentage returns of the stocks in each category.

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